



# Real-time stats for real-time problems

The development of a risk tool to predict  
and prevent psychiatric crises in  
Multnomah County, Oregon



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# Background

- Multnomah County--most of Portland, a few of the suburbs
- Mental Health & Addiction Services Division (MHASD)
  - Direct services
  - 24/7 crisis line
  - Care coordination and outreach
  - Management of Medicaid behavioral health benefit for county Medicaid members (Oregon is an ACA expansion state)
    - Not just authorizing treatment and paying claims--partnering with community providers and CCO to improve care, improve access, further behavioral/physical healthcare integration, increase system capacity, monitor outcomes, etc.; invested in the health of the system as a whole



# Background

- Acute care--inpatient psychiatric hospitalizations, behavioral health-driven ER visits, psychiatric emergency services
  - Want to reduce acute care utilization by engaging clients in different levels of care that sustainably address their needs
- We follow up on hospitalizations and ED visits...but what if we could get there *before* they happened?
- Predictive risk modeling\*
  - Uses standard statistical analyses of past events to help predict future ones reliably

*\*Many thanks to the Oregon Criminal Justice Commission for giving us the “behind the scenes” details of their predictive risk tool; many of our methodology decisions were informed by their work.*



# Preparation & process

- Our events:
  - Acute care event
    - Inpatient psychiatric hospitalizations
    - Psychiatric emergency services (PES)
    - Emergency department visits attributable to mental health and/or substance use diagnoses
- Our sample:
  - HSO members with 1+ year coverage & SPMI
- Our time period:
  - January 1, 2015 to June 30, 2017 (2.5 years)



**Result: 13,158 clients; 11,222 acute care events**



# Preparation & process

- Our data sources:
  - Healthcare claims
  - Call center records
  - Medicaid enrollment data
- Variables to explore:
  - Met with front-line mental health staff for input on what they perceived as contributing factors and/or indicators\* of impending crisis, common traits of high utilizers, etc.



*\*An indicator doesn't have to cause the event, but can be a warning sign; e.g., multiple calls to the crisis line before a hospitalization*



# Analysis

- Multiple-failure Cox survival analysis (Stata's stcox)
  - Better suited to data structure
    - Didn't want to lose data on multiple events by one person; accounts for different lengths of observation time, acknowledges that acute care event can happen after observation period ends
- Logistic regression (Stata's logit, vce(cluster id), and Iroc)
  - More easily interpreted in terms of predictive fit (use of area under ROC curve); more familiar; can still adjust for multiple events by individuals
- Comparing the models
  - Output/models very similar
  - Decided to use logistic to proceed



## Analysis

- Significant non-demographic variables (odds ratio):
  - No recent mental health outpatient history (4.5)
  - Multiple SPMI-level diagnoses (4.3)
  - History of substance use (2.9)
  - Week with 2+ crisis line calls (2.9)
  - History of homelessness/housing instability (1.7)
  - Receiving SSI for disability (1.7)
  - Healthcare encounters with respiratory (1.6) or pain issues (1.5) as primary diagnosis
- Area under the ROC curve: 0.85
  - 0.9 to 1 considered excellent; 0.8 to 0.89 → very good



## Validating results



- #1: Equity
  - Avoid systematically under/over-predicting for any population
    - Ran model *without* demographics included, on each individual race, age, sex, language, as well as random combinations
      - Intent: ensure it works well for different populations
        - **Short answer: yes, it does!**
- #2: Different, but similar, sample
  - Run the exact same models with all SPMI members with under 1 year of coverage (pop. of 3,380)
    - ORs virtually the same, ROC of 0.84; important because we often work with incomplete data → realistic scenario
      - Good sign to proceed!



# Real-time stats // Using risk factors to predict & avert crisis

```
. logit eventhappened multipledx_binary substanceuse english race1_black race2_asian race3_white  
> race4_hispanic race5_native race6_pacisl male ssi homeless_or_supported weekwithatleast2calls p  
> ain respiratory no_op_atall age_18to29 age_30to39 age_40to49 age_50to59 age_60to69, vce(cluster  
> policyid) or
```

```
Iteration 0:  log pseudolikelihood = -16829.735  
Iteration 1:  log pseudolikelihood = -11712.316  
Iteration 2:  log pseudolikelihood = -11696.867  
Iteration 3:  log pseudolikelihood = -11696.848  
Iteration 4:  log pseudolikelihood = -11696.848
```

```
Logistic regression  
Number of obs      = 24,390  
Wald chi2(21)      = 3992.81  
Prob > chi2        = 0.0000  
Pseudo R2          = 0.3050  
  
Log pseudolikelihood = -11696.848  
  
(Std. Err. adjusted for 13,158 clusters in policyid)
```

eventhappened	Odds Ratio	Robust			
		Std. Err.	z	P> z	[95% Conf. Interval]
multipledx_binary	4.334528	.2203021	28.86	0.000	3.923553 4.78855
substanceuse	2.928598	.157988	19.92	0.000	2.634755 3.255211
english	1.11377	.0993887	1.21	0.227	.9350551 1.326641
race1_black	.8849463	.058804	-1.84	0.066	.7768824 1.008042
race2_asian	.7792272	.1073113	-1.81	0.070	.5948957 1.020675
race3_white	1.061181	.0225586	2.79	0.005	1.017875 1.106329
race4_hispanic	.8468447	.0945183	-1.49	0.136	.6804547 1.053922
race5_native	.9595662	.16466808	-0.24	0.810	.685475 1.343254
race6_pacisl	.8662499	.2765293	-0.45	0.653	.4633591 1.619454
male	1.539767	.0791646	8.40	0.000	1.392169 1.703014
ssi	1.696737	.1024521	8.76	0.000	1.507362 1.909905
homeless_or_supported	1.687269	.159235	5.54	0.000	1.402338 2.030093
weekwithatleast2calls	2.892232	.1355777	22.66	0.000	2.638347 3.170549
pain	1.546471	.0783568	8.60	0.000	1.400273 1.707932
respiratory	1.606196	.0936261	8.13	0.000	1.432786 1.800593
no_op_atall	4.518399	.190084	35.85	0.000	4.160787 4.906747
age_18to29	1.219486	.060522	4.00	0.000	1.106452 1.344068
age_30to39	1.01554	.0450383	0.35	0.728	.9309941 1.107763
age_40to49	.8671333	.0473584	-2.61	0.009	.7791078 .965104
age_50to59	.7740137	.0407774	-4.86	0.000	.6980794 .858208
age_60to69	.6102234	.0508315	-5.93	0.000	.5183033 .7184453
_cons	.0372867	.0035361	-34.68	0.000	.030962 .0449033

Note: \_cons estimates baseline odds.

**Condensing complex information into something easily interpreted and actionable: how do we get from A to B?**

**High risk clients for outreach, 10/31/2018**

Jack Jones  
Diane Dayton

Risk score: **10**  
Risk score: **8**



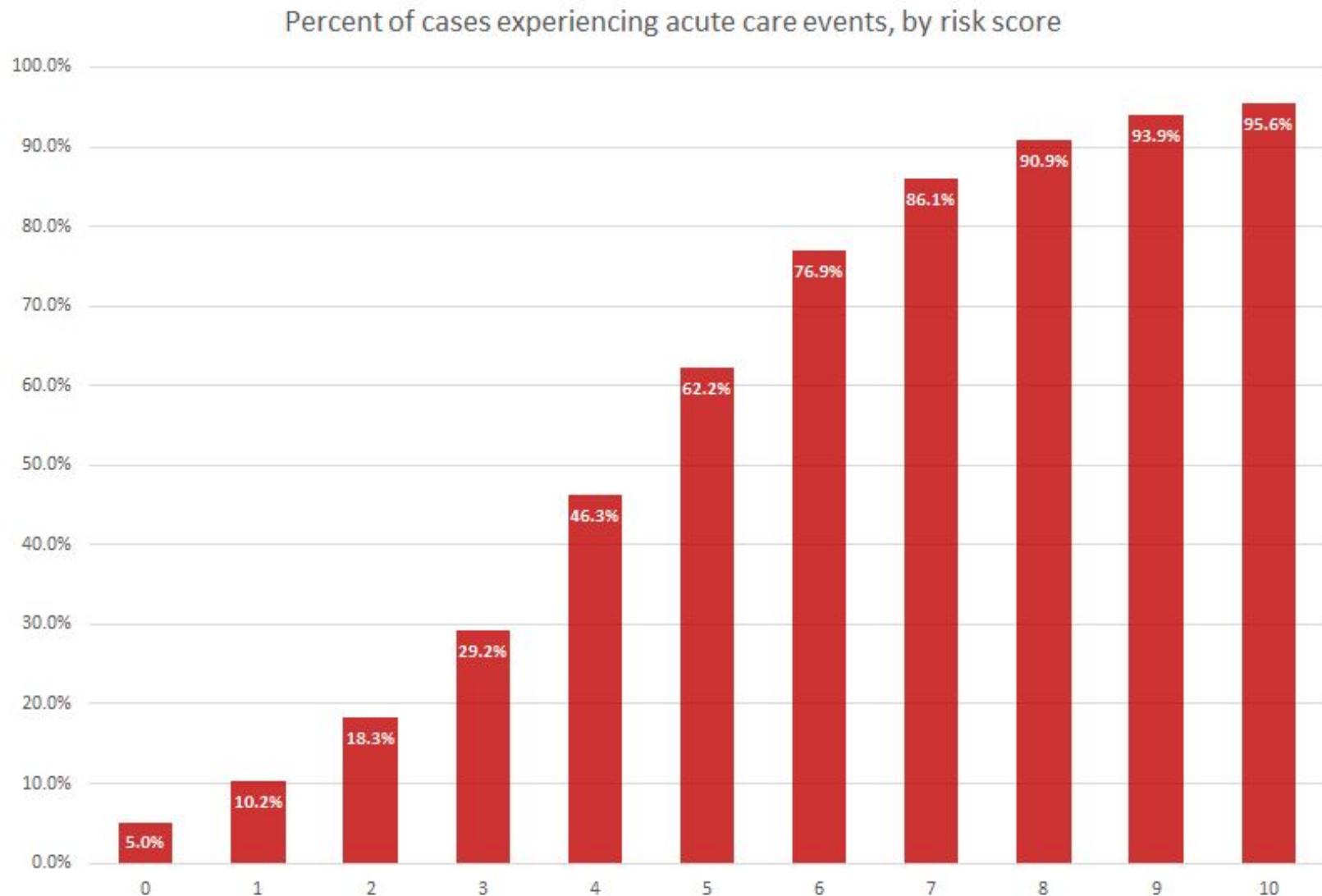
# Real-time stats // Using risk factors to predict & avert crisis

Hypothetical client: "Harry Potter"	Response	Odds ratio	Subtotal
No recent mental health outpatient history (last 120 days)?	Yes (1)	*	4.518399
Multiple SPMI diagnoses (last 12 months)?	No (0)	*	4.334528
Substance use history (last 12 months)?	Yes (1)	*	2.928598
Week with 2+ crisis line calls (last 3 weeks)?	Yes (1)	*	2.892232
SSI for disability (any time)?	No (0)	*	1.696737
History of housing instability (any time)?	Yes (1)	*	1.687269
Primary respiratory complaint at healthcare visit (last year)?	No (0)	*	1.606196
Primary pain complaint at healthcare visit (last year)?	No (0)	*	1.546471
Constant term	1	*	0.0372867
<b>Subtotal</b>			<b>= 12.0637847</b>
<b>Scaling to range of 0 to 10</b>	<b>Subtotal</b>	<b>/ 2.124772</b>	<b>= 6</b>

Final score



# Real-time stats // Using risk factors to predict & avert crisis



# Building the tool

- We have a score--now how do we use it?
  - Automated stored SQL procedure; updated every 24 hours
  - Information available to staff via a Tableau dashboard
    - Look up specific members individually, view all members enrolled in a certain type of services, view members by risk level (e.g., list of all of today's high risk members), explore population averages for different demographics or types of services...
  - Clarity on ethics
    - Only proactively offering help/services, not denying; respecting client autonomy; not intended to override clinical judgment
    - Human behavior too nuanced, messy to reduce to a single number; only intended as an additional data point to help inform





## Acute Care Risk



Total Clients

Avg. Risk Score

Open Authorizations

109,391

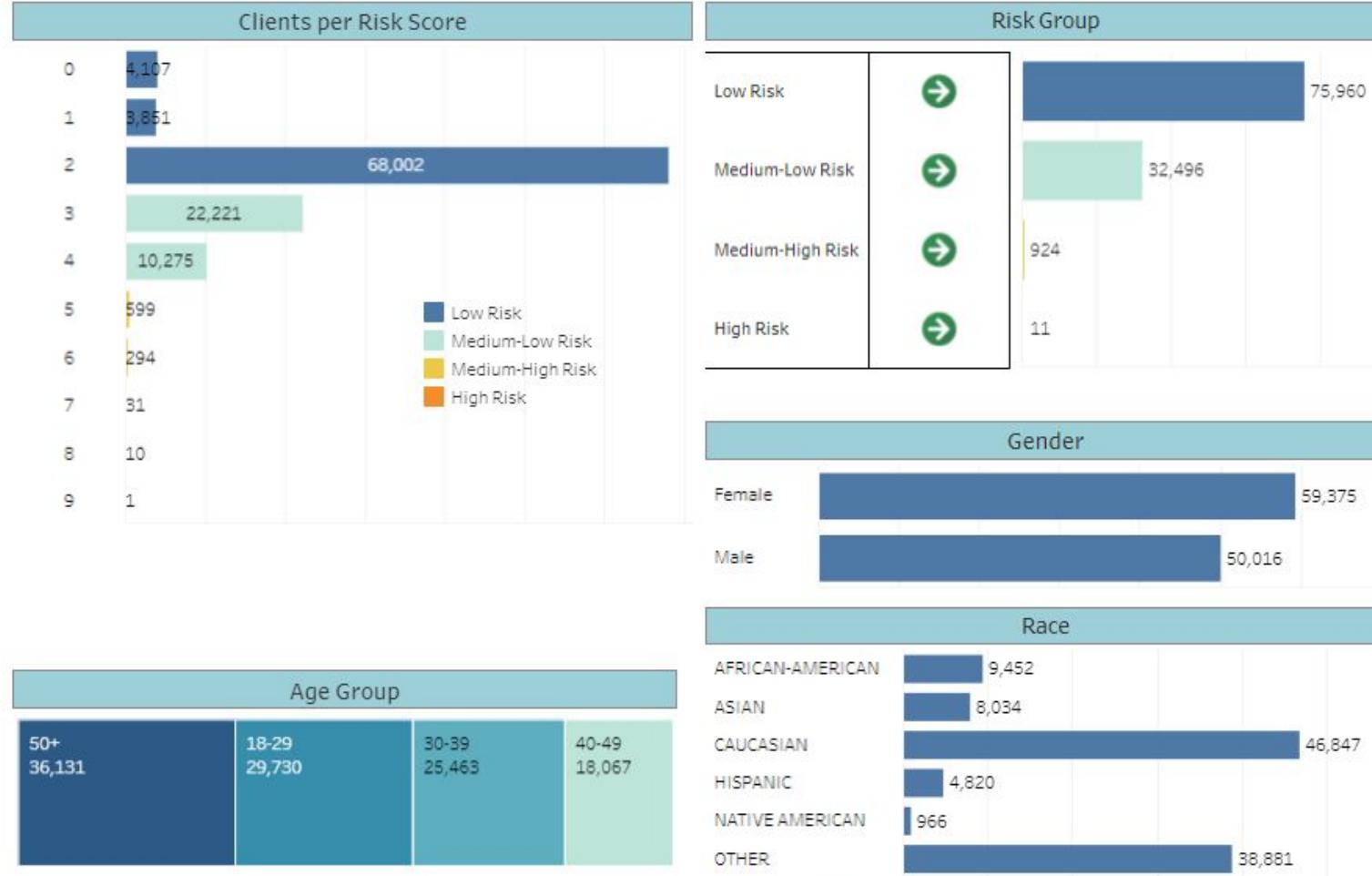
2.31

Category

Group

(All)

(All)



# Real-time stats // Using risk factors to predict & avert crisis

Acute Care Risk

Client Details



Policy Id	Full Name	Score	Phone	Gender	Race	Age Group
ABC123	LEIA ORGANA SOLO	5	123-456-7890	Female	WHITE	50+
DEF456	TYRION LANNISTER	7	234-567-8901	Male	OTHER	30-39
GHI789	HERMIONE GRANGER	5	345-678-9012	Female	AFRICAN-AMERI...	18-29
JKL012	ARAGORN S O ARATHO...	6	456-789-0123	Male	WHITE	50+
MNO345	KVOTHE ARLIDENSON	7	Null	Male	OTHER	18-29
PQR678	SHURI	5	567-890-1234	Female	AFRICAN-AMERI...	Under 18
STU901	RA S AL GHUL	7	678-901-2345	Male	ASIAN	40-49

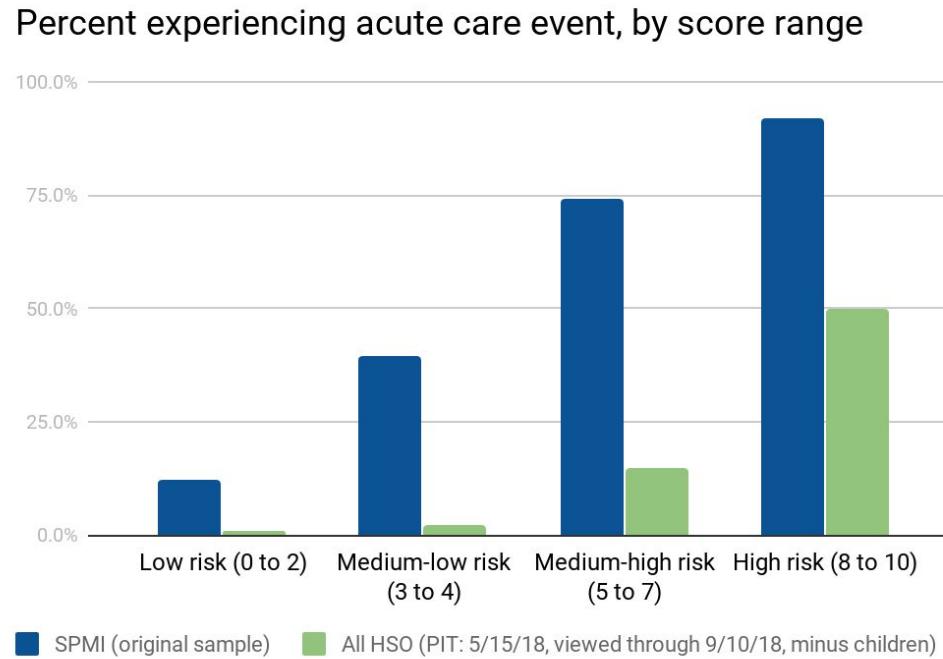


Authorization Type	Referral Id	Vendor Nm	Elig Eff Date
GLOBAL - Level B Adult Global - Primary A...	RESIST999	Lifeworks Northwest	1/1/2014
Outpatient SUD 1/1/17 - Medication Assi...	WESTER999	CODA CD	2/15/2014
Null	Null	Null	3/31/2015
Null	Null	Null	4/1/2015
Null	Null	Null	5/15/2016
Null	Null	Null	6/30/2016
Exceptional Needs - Supported Employm...	GOTHAM999	Cascadia Behavioral Health	7/1/2017



## Going “live” with entire population

- One more test: how will this work in the “real world”?
  - If someone used the score today, how accurate would it be?
    - Track actual events for next 30 days; use score as main predictor
    - Predictive power fell to 0.77 → still acceptable, but not as good
- Up to present day; implementation phase



## Many thanks to...

- Devarshi Bajpai, Medicaid program manager;
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- Leticia Sainz, call center supervisor;
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